Glen R. Smith, Chairman and Chief Executive Officer Jeffery S. Hall, Board Member



# MINUTES OF THE REGULAR MEETING OF THE FARM CREDIT ADMINISTRATION BOARD December 12, 2019

These minutes reflect the business transacted at the December 12, 2019, Regular Meeting of the Farm Credit Administration Board (FCA Board) pursuant to the Government in the Sunshine Act, 5 U.S.C. § 552b, and the regulations of the Farm Credit Administration (FCA) adopted thereunder.

The FCA Board meeting was held at the FCA office in McLean, Virginia, beginning at 9:00 a.m. and concluding at 10:31 a.m. Members of the Board present were:

### Glen R. Smith, Chairman and Chief Executive Officer Jeffery S. Hall, Member

Others present included **Charles Rawls**, General Counsel; **Dale Aultman**, Secretary to the Board; staff of the FCA and the Farm Credit System Insurance Corporation; and three members of the general public. (A list of staff attendees is attached as Exhibit A.)

The **Secretary** read a statement that announced the meeting would be conducted according to the requirements of the Government in the Sunshine Act.

**Chairman Smith** reviewed the published Agenda. (A copy of the Public Announcement publishing the Agenda for the meeting is attached as Exhibit B.)

Mr. Hall moved to adopt the Agenda as published.

Chairman Smith seconded the motion.

There being no further discussion, **Chairman Smith** called the question.

The **Secretary** polled the Board Members and the motion carried unanimously.

**Mr. Hall** noted that the Agenda *did* include portions of the meeting that should be closed to the public as permitted by the Government in the Sunshine Act and therefore moved that meeting be closed as shown on the Agenda.

Chairman Smith seconded the motion.

There being no further discussion, **Chairman Smith** called the question.

The **Secretary** polled the Board Members and the motion carried unanimously.

#### **OPEN SESSION**

#### **Approval of Minutes**

### Minutes for November 14, 2019 Regular Board Meeting (BM-12-DEC-19-01)

Mr. Hall moved to approve the minutes for the November 14, 2019, FCA Regular Board Meeting.

Chairman Smith seconded the motion.

There being no further discussion Chairman Smith called the question.

The **Secretary** polled the Board Members and the motion carried unanimously. **(BM-12-DEC-19-01)** 

(A copy of the official "Board Action Item" is attached as Exhibit C.)

#### Reports

#### Quarterly Report on Economic Conditions and FCS Condition and Performance

**Dennis Shields** of the **Office of Data Analytics and Economics** and **Hal Johnson** of the **Office of Examination** presented the Quarterly Report on Economic Conditions and FCS Condition and Performance.

Chairman Smith asked if there were any questions or further discussion from the Board.

There were no further questions or discussion.

(A copy of the PowerPoint presentation is attached as Exhibit D.)

#### Semi-Annual Report on Office of Examination Operations

**Hal Johnson** of the **Office of Examination** presented the Semi-Annual Report on the Office of Examination Operations.

Chairman Smith asked if there were any questions or further discussion from the Board.

There were no further questions or discussion.

(A copy of the PowerPoint presentation is attached as Exhibit E.)

#### Informational Briefing on YBS Reporting

Jeremy D'Antoni of the Office of Data Analytics and Economics and Sal lannetta of the Office of Regulatory Policy presented the Informational Briefing on YBS Reporting.

**Chairman Smith** asked if there were any questions or further discussion from the Board.

There were no further questions or discussion.

#### **New Business**

## Proposed Rule: District Financial Reporting

Joi Neal of the Office of Regulatory Policy and Laura McFarland of the Office of General Counsel presented the Proposed Rule: District Financial Reporting.

Chairman Smith open the discussion for questions by the Board.

**Chairman Smith** asked if there was any further discussion and asked staff to provide their recommendation. Staff provided their recommendation.

**Chairman Smith** called for a motion on the staff's recommendation.

Mr. Hall moved to approve the Proposed Rue: District Financial Reporting as recommended by staff.

Chairman Smith seconded the motion.

Chairman Smith asked if there was any further discussion.

There being no further discussion, **Chairman Smith** called the question.

The **Secretary** polled the Board Members and the motion carried unanimously. **(BM-12-DEC-19-02)** 

(A copy of the official "Board Action Item" is attached as Exhibit F.)

#### **CLOSED SESSION**

**Chairman Smith** noted that this was a Closed Session and ensured that nonessential staff were not in the room so the Board could meet in Closed Session with the Office of Examination.

**Chairman Smith** convened the closed session of the meeting at 10:08 a.m. and instructed the **Secretary** to activate the electronic recording device so that the proceedings of the Closed Session were properly recorded as required by the Government in the Sunshine Act.

**Chairman Smith** then instructed the **General Counsel** to furnish the **Secretary** with a certification, pursuant to 5 U.S.C. § 552b(f), that the portions of the meeting held in Closed Session may be properly closed to the public.

(A copy of the Certification is attached hereto as Exhibit G.)

#### Office of Examination Quarterly Report

Roger Paulsen of the Office of Examination presented OE Quarterly Report.

Chairman Smith asked if there were any questions or further discussion from the Board.

There were no further questions or discussion.

#### **ADJOURNMENT**

There being no further business to come before the Board, **Chairman Smith** indicated he would entertain a motion to adjourn the meeting.

Mr. Hall moved that the meeting be adjourned.

Chairman Smith seconded the motion.

Chairman Smith called the question.

The **Secretary** polled the Board Members and the motion carried unanimously.

The meeting adjourned at 10:31 a.m.

#### **NOTATIONAL VOTE ACTIONS**

There were six notational vote actions approved by the FCA Board from November 14, 2019, through December 11, 2019 as follows:

I tem Number	Action Date	Voting Results	Subject
NV 19-29	11/20/2019	Approved	FCS of Hawaii ACA Subsidiaries Merge with American AgCredit ACA Subsidiaries
NV 19-30	11/20/2019	Approved	FCSBA 2020 Budget and Assessments
NV 19-31	11/22/2019	Approved	Appointment of Jeremy D'Antoni to Position of Director of Data Analytics and Economics
NV 19-32	11/20/2019	Approved	FCA 2020 Compensation Program
NV 19-33	12/05/2019	Approved	Move date of April 2020 FCA Board meeting from April 9 to April 16, 2020
NV 19-34	12/10/2019	Approved	Delegation of Authority to Approve or Disapprove Association Requests, as well as extend any such existing approvals, for Regulatory Relief from the Investment Eligibility Regulation

The undersigned hereby certify that the foregoing minutes are the official minutes of the Regular Meeting of the Farm Credit Administration Board held on December 12, 2019.

Approved: January 9, 2020

#### STAFF PRESENT AT THE FCA REGULAR BOARD MEETING December 12, 2019

Glen R. Smith, Board Chairman / CEO Jeffery S. Hall, Board Member

OFFICE	OPEN SESSION	CLOSED SESSION	
Office of the Board			
Aultman, Dale	X	X	
Kramp, Kevin	X		
Morris, James	X	X	
Roque-Brehm, Awilda	X		
Calhoun, Gaye	X		
COO			
Coleman, Robert	X	X	
OIT			
Golley, Jerald	X	X	
OCPA			
Stokke, Michael	X	X	
Middleton, Russell	X	X	
OGC			
Rawls, Charles	X	X	
Donner, Mary Alice	X		
McFarland, Laura	X		
Strickland, Joy	X	X	
OE			
Paulsen, Roger	X	X	
Schumacher, Ryan	X	X	
Johnson, Hal	X	X	
Alford, Doug	X	X	
OIG			
Laguarda, Wendy	X	X	
Miller, Kevin	X	X	
OSMO			
Rea, Laurie	X	X	
Bravenec, Bill	X	X	
ORP			
Grahn, David	X	X	
Gibbs, Paul	X		
Mardock, Barry	X	X	
Iannetta, Sal	X		
Neal, Joi	X		
EEOI			
Burlew, Thais	X		
OCFO			
Smith, Stephen	X	X	
Gandy, Doug	X	X	

OFFICE	OPEN SESSION	CLOSED SESSION	
OAS			
Bell, Vonda	X	X	
Clark, Patrina	X	X	
ODAE			
D'Antoni, Jeremy	X	X	
Shields, Dennis	X	X	
FCSIC			
Rubin, Howard	X	X	
Wynn, Wade	X	X	
Morgan, Matt	X	X	
GENERAL PUBLIC	3	N/A	

#### **Farm Credit Administration**

1501 Farm Credit Drive McLean, VA 22102-5090 (703) 883-4000



# PUBLIC ANNOUNCEMENT OF MEETING SUBJECT TO THE GOVERNMENT IN THE SUNSHINE ACT

#### Farm Credit Administration Board Regular Meeting December 12, 2019

**Summary:** Notice is hereby given, pursuant to the Government in the Sunshine Act (5 U.S.C. Sec. 552b(e) (1)), of the forthcoming regular meeting of the Farm Credit Administration Board.

**Date and Time:** The regular meeting of the Board will be held December 12, 2019. The meeting is scheduled to be held at the office of the Farm Credit Administration in McLean, Virginia, from 9:00 a.m. until such time as the Board may conclude its business.

**Address:** Farm Credit Administration, 1501 Farm Credit Drive, McLean, Virginia 22102-5090. Submit attendance requests via e-mail to <u>VisitorRequest@FCA.gov</u>. See SUPPLEMENTARY INFORMATION for further information about attendance requests.

For Further Information Contact: Dale Aultman, Secretary to the Farm Credit Administration Board (703) 883-4009. TTY is (703) 883-4056.

**Supplementary Information:** Parts of this meeting of the Board will be open to the public (limited space available) and parts will be closed. Please send an e-mail to <u>VisitorRequest@FCA.gov</u> at least 24 hours before the meeting. In your e-mail include: name, postal address, entity you are representing (if applicable), and telephone number. You will receive an e-mail confirmation from us. Please be prepared to show a photo identification when you arrive. If you need assistance for accessibility reasons, or if you have any questions, contact Dale Aultman, Secretary to the Farm Credit Administration Board, at (703) 883-4009. The matters to be considered at the meeting are:

#### **OPEN SESSION**

#### November 14, 2019 Reports Quarterly Report on Economic Conditions and FCS Condition and Performance 2 3 Semi-Annual Report on Office of Examination Operations 4 Informational Briefing on YBS Reporting **New Business** 5 Proposed Rule: District Financial Reporting **CLOSED SESSION** 6 Office of Examination Quarterly Report <u>December 2, 201</u>9 **Dale Aultman** Date Secretary to the Board

**Approval of Minutes** 

<sup>&</sup>lt;sup>1</sup>Session Closed-Exempt pursuant to 5 U.S.C. Section 552b(c)(8) and (9).

### **Farm Credit Administration**

1501 Farm Credit Drive McLean, VA 22102-5090 (703) 883-4000

#### **BOARD ACTION ITEM**



#### **FCA BOARD ACTION ON**

Minutes for November 14, 2019

BM-12-DEC-19-01

Effective Date: December 12, 2019

Effect on Previous Action: None

THE FCA BOARD HEREBY:

Approves the minutes for November 14, 2019, regular Board Meeting.

**DATED THIS 12th DAY OF DECEMBER 2019** 

BY ORDER OF THE BOARD

/S/

Dale L. Aultman Secretary to the Board









# FCA Board Meeting December 2019

# Quarterly Report on FCS Condition December 12, 2019

Dennis A. Shields Hal Johnson



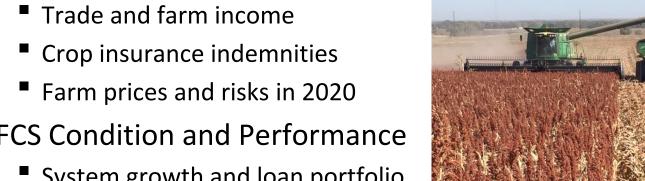




Economic Conditions Affecting the Farm Credit **System** 



- System growth and loan portfolio
- Earnings and capital
- Financial Institution Rating System (FIRS)















# **Economic Conditions Affecting the Farm Credit System**

**Dennis A. Shields** 

**Chief Economist Office of Data Analytics and Economics** 



# U.S. soybean exports to China try to regain traction; pork exports advance in 2019

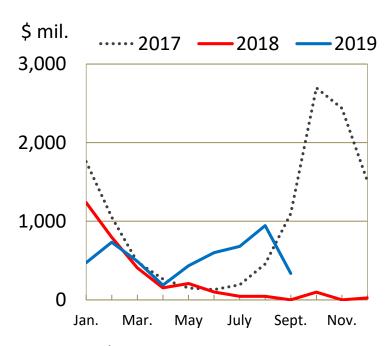




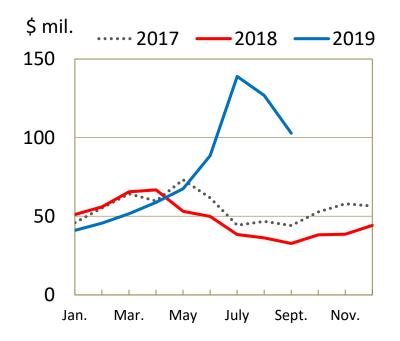




### U.S. soybean exports to China



#### U.S. pork exports to China

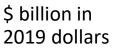


Source: USDA/FAS.

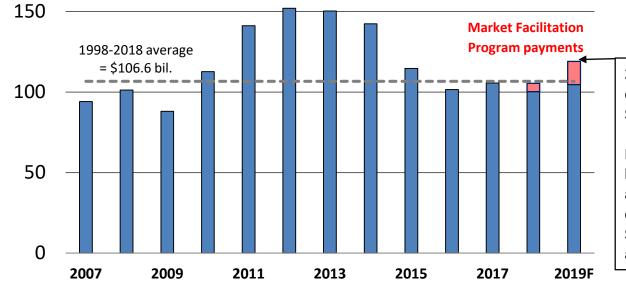


# Farm income is lifted by Market Facilitation Program payments





U.S. net cash farm income (includes government payments)



2019 forecast of net cash farm income is \$119.0 billion.

Based on USDA's historical forecast accuracy, farm income could be as low as \$115.1 billion or as high as \$136.2 billion.

Source: USDA/ERS, November 27, 2019.





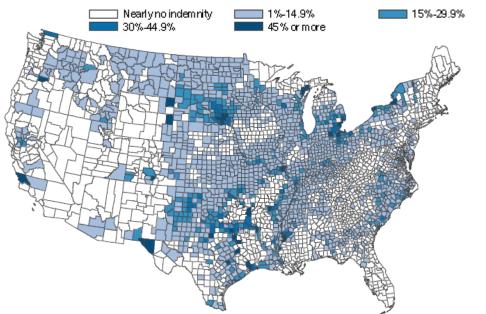






# Crop insurance indemnities provide support to areas experiencing poor weather in 2019

# 2019 indemnities for 6 major program crops as a share of their total liability



#### 6-crop indemnities as of 12/2/19

Selected FCS geographic footprint	Indemnities (\$ mil.)
Compeer	\$535
Mid-America	\$644
FCS of America	\$1,265
Northwest FCS	\$80
Amer. AgCredit	\$147
U.S. total	\$5,725

Source: FCA analysis of USDA/RMA data.

Notes: Includes corn, soybeans, wheat, sorghum, cotton, and rice. Total liability is amount equal to a complete crop loss (after deductible is incurred).





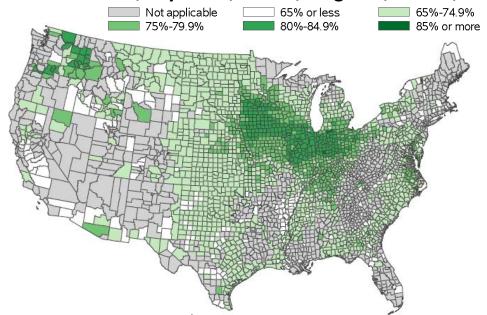






# Farmers in the Corn Belt purchase relatively higher levels of crop insurance coverage

Average crop insurance coverage level in 2019 for combined corn, soybeans, wheat, sorghum, cotton, and rice



#### 2019 crop year

Selected FCS geographic footprint	Average coverage level
Compeer	81.2%
Mid-America	80.0%
FCS of America	78.4%
Northwest FCS	78.7%
American AgCredit	71.1%
U.S. total	77.1%

Source: FCA analysis of USDA/RMA data.

Note: Average coverage level in 2019 for 6 major program crops, weighted by crop value of insured acres.

The insured absorbs the deductible (1 minus coverage %) before indemnity is paid.





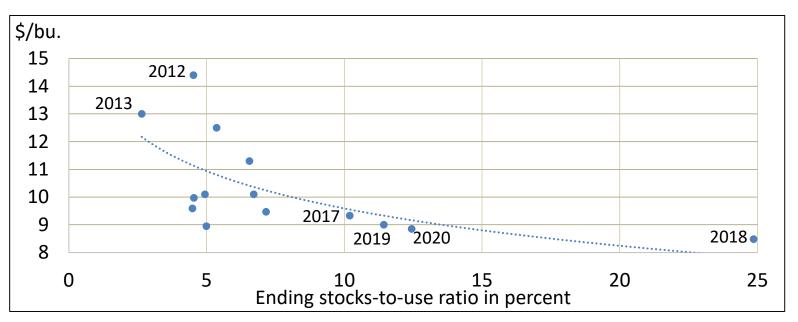






# For the 2020 crop year, another high soybean stocks-to-use ratio could keep a lid on prices

### U.S. soybean price and stocks-to-use ratio



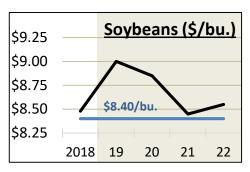
Source: FCA using USDA data (November 2019 WASDE for 2019 forecast; Baseline Projections for 2020 crop; ERS Oil Crops Yearbook for historical data).

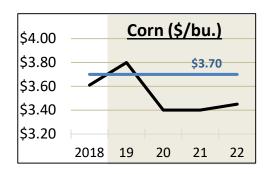


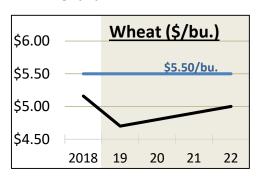
# Crop prices for the next 3 years are projected below reference prices (except soybeans)

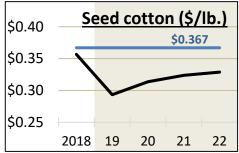


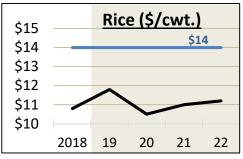
Farm Bill reference price that triggers Price Loss Coverage payments

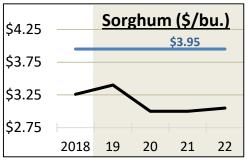












Source: USDA Baseline Projections, November 2019.









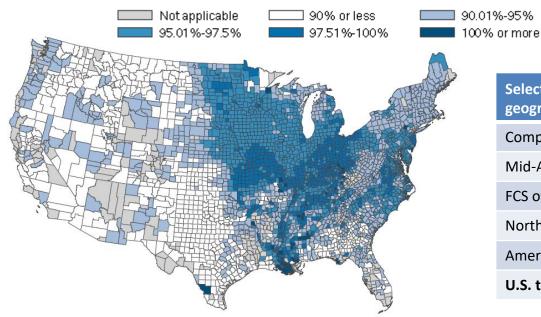




# Projected price weakness (relative to reference price) varies across growing regions

2020-2022 projected farm price as percentage of Farm Bill reference price

(combined corn, soybeans, wheat, sorghum, cotton, and rice)



Selected FCS geographic footprint	Projected price as % of ref. price
Compeer	96.5%
Mid-America	97.5%
FCS of America	96.1%
Northwest FCS	89.4%
American AgCredit	90.2%
U.S. total	94.1%

Source: FCA analysis of USDA's November 2019 baseline prices for 2020-2022 and 2017-19 planted area by county. Note: For each county, the 3-year average ratio (projected price/reference price) for each crop is weighted by the crop's planted area.





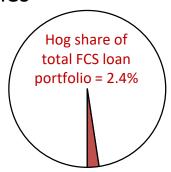






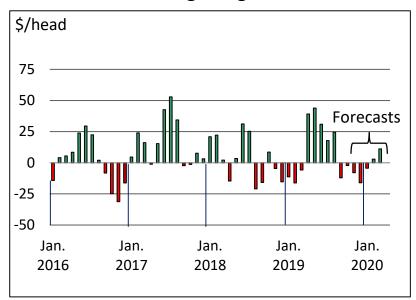
# Hog producer returns are expected above break-even in early 2020, but risks remain

- U.S. supply ramps up and demand prospects brighten
- Risk posed by African swine fever approaches U.S. agriculture from different angles



Source: 2018 FCS Information Statement.

### **Hog margins**



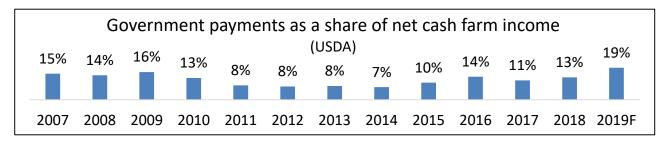
Source: IHS Markit Agribusiness.



## **Government assistance for farmers in 2020**



- Permanent disaster programs for livestock losses
- Crop insurance addresses within-season revenue or yield risk;
   coverage varies by System territory
- ► Farm program payments provide downside protection for some commodities (but they weren't enough in 2018 and 2019)
- Tranche 3 payments from 2019 Market Facilitation Program?
- Additional assistance from the Administration or Congress?







# **Concluding comments**



- ► As 2020 approaches, global crop supplies remain ample, limiting attractive pricing opportunities for U.S. farmers
- Farm financial conditions become more challenging next year in the absence of stronger markets or another injection of payments
- Expected livestock/dairy returns in early 2020 are positive, but trade and disease risk remains elevated; a recession would dim prospects
- Without broader foreign trade access, U.S. agriculture could become a "residual" supplier with farm prices remaining under pressure





# **Questions**







# **THANK YOU**











# Farm Credit System Condition and Performance

as of September 30, 2019

Hal Johnson
Sr. Financial Analyst
Office of Examination



# **Topics**









- System growth
- Portfolio credit quality
- Earnings
- Capital
- **FIRS**

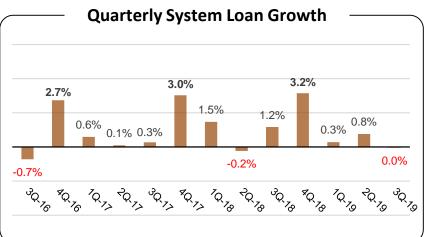


# System reports little growth through the first nine months of 2019

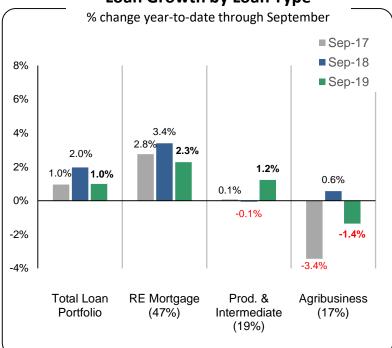


Total Assets 9/30/19	•	+0.4% Qtr +1.4% YTD	Gross Loans 9/30/19	\$276.1 billion	-0.04% Qtr +1.0% YTD
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# Credit stress edges higher; risk varies by region and sector







Qtr Chg. + \$19M or 0.8%

YTD Chg. + \$267M or 11.7%

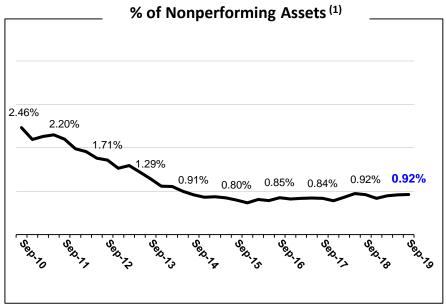
Delinquencies <sup>(1)</sup> (9/30/19)

0.30%

Q2 '19 0.36%

Q3 '18 0.29%

(1) accruing loans 30 days or more past due as a % of accruing loans



(1) calculated as a percentage of gross loans outstanding and other property owned (OPO)



Source: FCS Information Statements 26



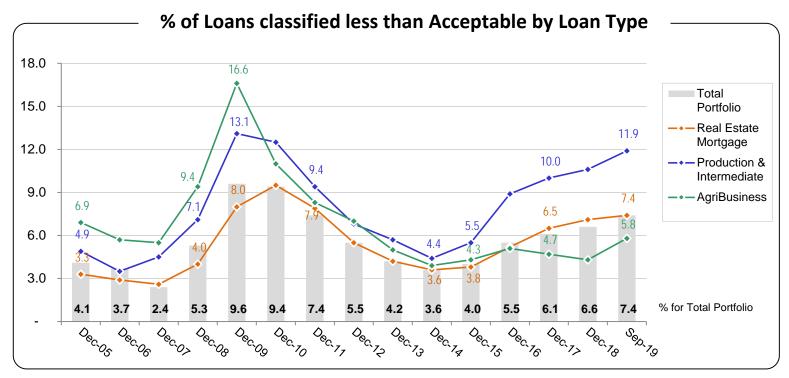
# Loans classified less than Acceptable are up in 2019 for all major loan types











Source: FCS Information Statements

27



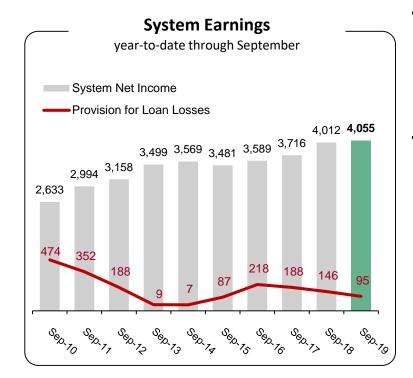
# System's financial condition is sound; year-to-date earnings stable







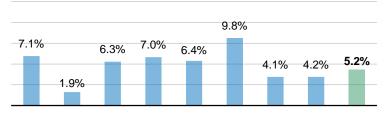




Net Interest Spread	Q3 '19	Q2 '19	Q3 '18
(YTD annualized)	<b>2.02</b> %	<b>2.00</b> %	<b>2.13</b> %
Net Interest Margin	Q3'19	Q2'19	Q3 '18
(YTD annualized)	<b>2.41</b> %	<b>2.40</b> %	<b>2.45</b> %

### % increase in YTD Average Earning Assets

(compared to the same period a year ago)



Sep-11 Sep-12 Sep-13 Sep-14 Sep-15 Sep-16 Sep-17 Sep-18 Sep-19



# The System is strongly capitalized









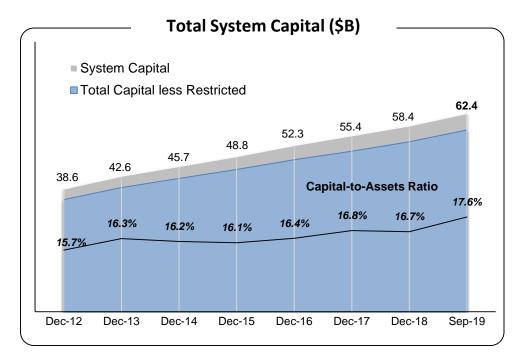
### **Capital and Liquidity**

- as of September 30, 2019 -

**Total Regulatory Capital levels:** Banks: 16.1% to 19.1% Associations: 13.5% to 39.5%

- The System's liquidity position equaled 177 days of coverage
- Days of available liquidity for the 4 funding banks ranged from 149 to 232 days

Source: FCS Information Statements



Note: Restricted capital represents capital associated with the Insurance Fund.

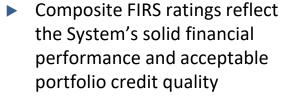
29



# **System FIRS ratings**

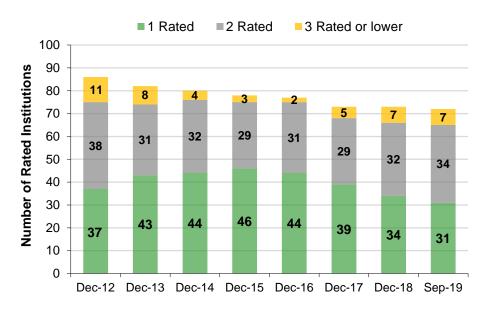


### **FIRS Ratings**



- Over 90% of System Banks and Associations have a Composite FIRS rating of 1 or 2
- Institutions rated 3 or lower account for less than 2.5% of System assets

# Composite FIRS Ratings Farm Credit System Banks and Associations



Source: FCA's FIRS ratings database







# **Summary and final points**



- Agricultural producers are facing tough times
  - Trade policy uncertainties, low margins, weak crop prices, large global stocks, changing markets
- Rising credit stress in the loan portfolio reflects the financial challenges confronting System borrowers
- ➤ System institutions are financially sound, well-capitalized, and have the risk-bearing capacity to respond to the credit needs of U.S. agriculture





# **Questions**









# **THANK YOU**











# FCA Board Meeting December 2019

# Semi-Annual Report on Office of Examination Operations

**December 12, 2019** 

Hal Johnson
Office of Examination



# **Highlights of OE Operations**



- Operating Plan Areas
  - Risk Supervision and Examination
  - Operational Efficiency and Effectiveness
  - Human Capital
- Summary





# **Risk Supervision & Examination**









System Profile as of 9/30/19

### **72 Lending Institutions**

4 Funding Banks

Assets from \$26B to \$136B

**68 Associations** 

Assets from \$54M to \$30B

\$354.0 billion	Total Assets
\$276.1 billion	Gross Loans
\$4.1	YTD Earnings

### **FCS Institution Activities and Guidance**

- Onsite at all 4 funding banks, 64 of 68 associations, and several other related entities
- Issued 54 Reports of Examination and 37 Interim Activity Letters
  - Five institutions are under a higher level of supervisory oversight
- Other supervision and oversight activities
  - Internal / external communications
  - Examination manual updates and revisions

Source: FCS Information Statement



# **Supervision & Examination Initiatives**



# **2019 NOP Risk Topics and Strategies:**

- Portfolio Risk | Navigating Rough Waters
  - Credit Guidance (Risk ID & Servicing)
  - Bank Oversight
  - FCS Credit Scoring Systems
  - Stressed Industries
- ► Internal Controls | Three lines of Defense
  - Internal Controls (Audit)
  - ICFR Horizontal Examination Activity Informational Memorandum
  - Oversight Talking Points







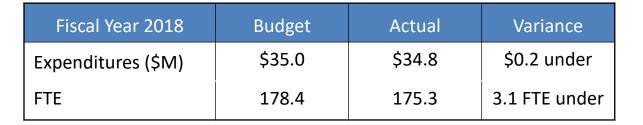




- EDGe Phase II & III
- FCS Loan Database and Data Mart
- Technology use in examinations



### OE budget results







# **Human Capital Update**



- Examiner development initiatives
- Fiscal yearend staffing levels



### **Total OE Staff**

	Planned	Actual	Variance
Beginning FY 2019	177	181	4
Attrition/Retirements	(16)	(25)	(9)
Hirings			
- Associate Examiners	15	15	0
- Mid-Career	3	0	(3)
Ending FY 2019	179	171	(8)

#### **Commissioned Examiners**

Categories	Planned	Actual	Variance
Beginning FY 2019	85	87	2
Attrition/Retirements	(6)	(3)	3
Hirings	0	0	0
Newly Commissioned	18	10	(8)
Ending FY 2019	97	94	(3)





# **Summary**



- Achieved examination objectives as planned while maintaining a strong onsite risk supervision and oversight presence
- Completed significant program activities, communications, examiner guidance, and risk analyses as part of accomplishing OE's examination objectives
- Recruiting, training staff, and developing and retaining commissioned examiners remains a high priority
- Accomplished OE operating objectives within approved budget





# **Discussion**







# **THANK YOU**

### **Farm Credit Administration**

1501 Farm Credit Drive McLean, VA 22102-5090 (703) 883-4000



#### FCA BOARD ACTION ON

### **Proposed Rule: District Financial Reporting**

BM-12-DEC-19-02

Effective Date: December 12, 2019

#### THE FCA BOARD HEREBY:

- Approves the proposed rule that would amend regulations governing the presentation of related association financial information within a Farm Credit bank's Annual Report to Shareholders; and
- Authorizes staff to make any technical or grammatical changes that may be necessary for publication in the *Federal Register*.

DATED THIS 12th DAY OF DECEMBER 2019

BY ORDER OF THE BOARD

Dale L. Aultman
Secretary to the Board

### **Farm Credit Administration**

1501 Farm Credit Drive McLean, VA 22102-5090 (703) 883-4000



#### CERTIFICATE OF CLOSED MEETING

The General Counsel, in accordance with the Government in the Sunshine Act, 5 U.S.C. § 552b(f)(1), hereby certifies that the Farm Credit Administration Board regular meeting of December 12, 2019, was properly closed to the public on the basis of the exemption set forth below:

<ul> <li>Supervisory and Oversight Act and (9).</li> </ul>	tivities of FCS Institution(s) – 5 U.S.C. § 552b(c)(8)
December 12, 2019 Date	/s/ Charles R. Rawls General Counsel