

### Farm Credit Council Annual Meeting January 24, 2012



#### **Farm Credit Administration**



William Hoffman, Chief Operating Officer Robert Coleman, Chief Examiner Charles Rawls, General Counsel Gary Van Meter, Director, Office of Regulatory Policy



### **Agenda**



- FCA Operations and Organizational Changes
- FCA's Strategic Plan
- Economic and Agricultural Outlook
- Risk Profile for the FCS
- Office of Examination Priorities
- Regulatory Overview



### **Agency Overview**



- > FCA Operations
  - Travel, training, technology and retirements
- Organizational Changes
  - New people
- FCA's Strategic Plan
  - Mission
  - Guiding Principles



### **Economic Outlook**



- > European sovereign debt crisis
- ➤ U.S. GDP growth rates
- Unemployment rate
- Inflation
- Interest rates





# **Agricultural Outlook – Volatility**



- Grain prices to remain volatile while input costs rise
  - Tight corn supplies and weather concerns in South America
- Midwest farmland prices continue to surge
  - Sustainability of incomes and cap rates raise concerns of the prospect of a correction
- Cow-calf, swine, dairy and ethanol sectors benefitting from strong product prices. Broiler margins should be positive after months of losses
  - Substantial uncertainty exists—potential global economic problems could affect demand while feed (feedstock) costs remain volatile



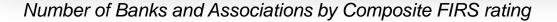


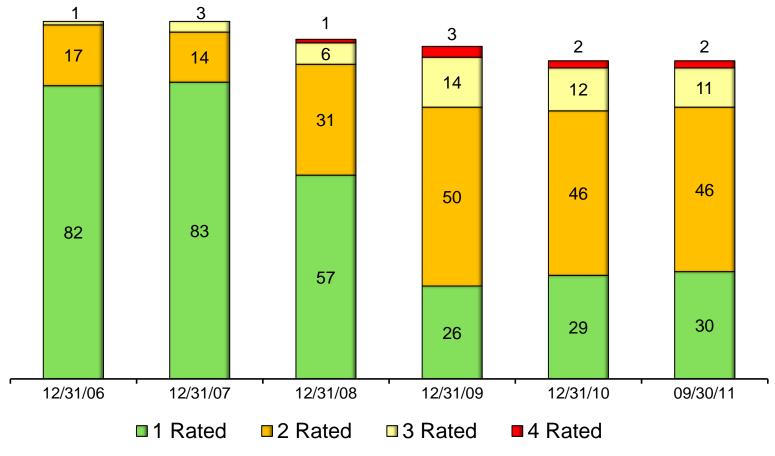
### Risk Level is Stable but Elevated













### Risk Level by Asset Volume



#### Percentage of Bank and Association Assets by Composite FIRS Rating (1)



<sup>(1)</sup> represents cumulative Bank and Association assets prior to any adjustments for eliminations. Source: FCA's FIRS ratings database and Consolidated Reporting System



### Office of Examination Priorities









- Proactive Risk Supervision
  - Loan Portfolio Management
  - Collateral Risk Management
  - Profitability and Repayment Capacity
  - Public Mission of the FCS
- Higher Risk Institutions
- Improving Loan Information



### **Regulatory Overview**









- **Proposed Rules** 
  - Planning—Diversity and Inclusion
  - Senior Officer Compensation Disclosures
  - Liquidity and Funding
  - **Investment Management**
  - Rural Community Investments
- Other Projects
  - Rural Business Investment Companies
  - Capital



# Planning—Diversity and Inclusion



- Require business plans to include
  - Human Capital Plan (HCP)
    - Achieve diversity and inclusion within the institution's workforce, management, and governance structure
  - Marketing Plan
    - Strategies for providing the institution's products and services to all creditworthy and eligible persons





# Senior Officer Compensation Disclosures



Shareholders' nonbinding advisory vote on senior officer compensation



- Disclose certain significant or material events
- Clarify and enhance responsibilities of compensation committees





# **Liquidity & Funding**



- Specifies additional criteria and attributes to determine marketability of investments
- > Two levels of liquidity
  - First Level—Highly liquid assets to continue normal operations for 30 days
  - Second Level—Maintain liquid assets sufficient to fund operations for the next 60 days during a prolonged stress scenario
- Supplemental liquidity buffer
- Strengthen contingency funding plan





### **Investment Management**





- Additional board policy requirements and enhanced internal controls of investments
- Stress testing for all investments
- Determine eligibility of investments only at the time of purchase
- Seeks comment on alternative creditworthiness standards for eligible investments



### **Rural Community Investments**



- Proposed rule resulted in over 10,000 comment letters
- Working on another proposed rule
  - Focusing on rural community essential facilities and infrastructure projects in collaboration with Federal and state agencies and other rural lenders





# Rural Business Investment Companies (RBICs)



- USDA Regulation on non-leveraged RBICs
- Working with USDA





### **Capital**







- Proportional to risk
- Put at risk in one location
- Held where the risk is retained
- Available to absorb potential losses
- Sensitive to System structure
- Consistent with that required of other regulated financial institutions
- Supportive of the System's mission and cooperative nature





# **Closing Comments**



- ➤ Questions
- ➤ Thank you





### **Contact Information**



#### **Farm Credit Administration**

