# Startup Costs for New Farmers and Ranchers



FCA Board Meeting August 14, 2025

Sarah Tulman, PhD
Senior Economist
Office of Regulatory Policy





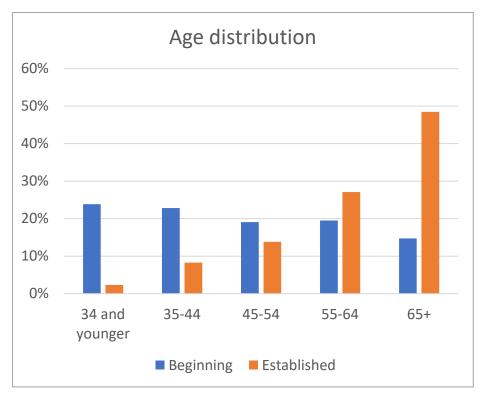
#### Intro

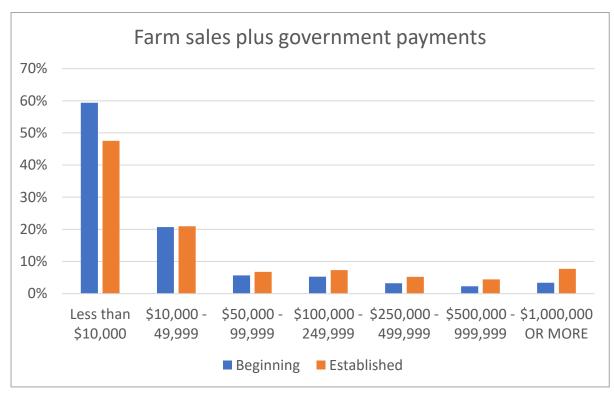
- ► The Farm Credit System has a mandate and a mission to serve young, beginning, and small (YBS) producers.
- ► New producers face additional startup costs, effectively serving as financial barriers to entry.
  - Scale and scope of outlays
  - Land and other major purchases or leases (e.g., equipment)
  - Cost of and access to capital
- ► Insights inform policy discussions going forward.



## Age and farm size distribution of beginning producers

- ▶ 24% of beginning producers are young\*, but 81% of young producers are beginning.
- Beginning producers are younger on average than producers overall.
- ► Most operations are small but beginning producers are more concentrated in very small (< \$10,000) operations: 59% of beginning producers vs. 48% of established.



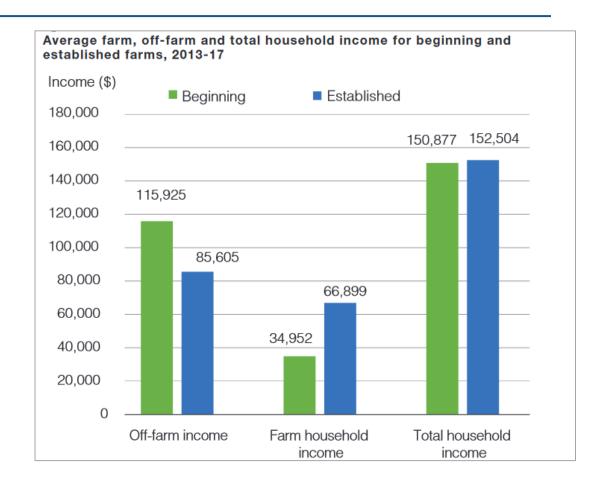


<sup>\*</sup>In the 2022 Census of Agriculture public data, the available age group is under 35 rather than FCA's 35 and under. Source: 2022 Census of Agriculture, USDA National Agricultural Statistics Service



#### Farm household income and wealth

- Household income is similar for beginning and established producers, with off-farm income representing a larger share for beginning producer households.
  - However, beginning producer households only have about half as much net worth as established producer households.
- Both beginning producers and their spouses are more likely to have off-farm employment.



Source: Key, Nigel and Greg Lyons. An Overview of Beginning Farms and Farmers, EB-29, U.S. Department of Agriculture, Economic Research Service, September 2019



## Beginning producers: commodity distribution

Almost half of beginning producers are concentrated in cattle and other crops (tobacco, cotton, sugarcane, hay, and other crops).

Commodity	Beginning producers	Established producers
Doof Cottle Doughing and Forming	•	•
Beef Cattle Ranching and Farming	25.6%	28.4%
Other Crop Farming	22.0%	23.3%
Oilseed and Grain Farming	12.6%	18.7%
Aquaculture and Other Animal Production	10.7%	9.9%
Specialty Crops	9.7%	7.1%
Poultry and Egg Production	6.6%	3.1%
Sheep and Goat Farming	5.9%	3.5%
Greenhouse, Nursery, and Floriculture Production	3.8%	2.6%
Hog and Pig Farming	1.7%	1.0%
Dairy Cattle and Milk Production	1.0%	1.7%
Cattle Feedlots	0.4%	0.7%

Source: 2022 Census of Agriculture, USDA National Agricultural Statistics Service



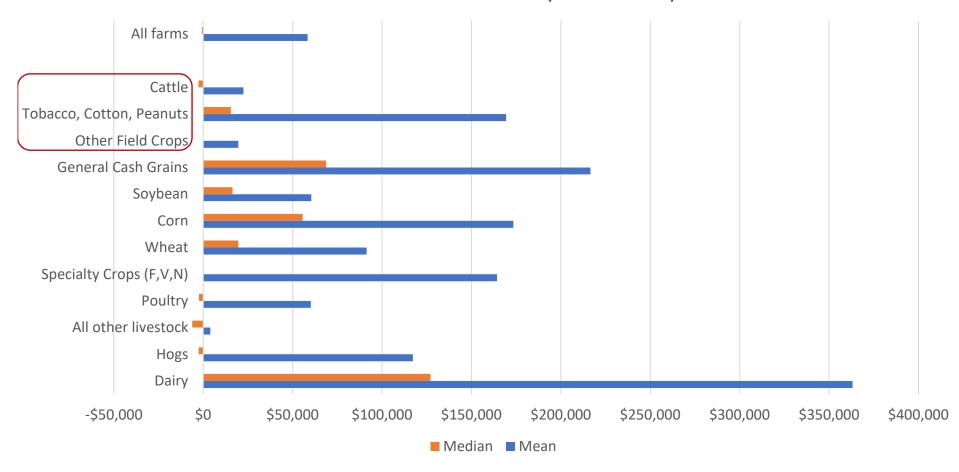
## Narrow margins

- Margins are narrow and are likely even narrower for new producers who have greater outlays for startup expenses.
- ► All operations: average (mean) net cash farm income was \$58,345 in 2023. Median net cash farm income was -\$836.
  - Likely overstating the margins since they do not include the major outlays that new producers are especially faced with, or the principal component of loan payments.
- Next slides break it out by commodity and farm/ranch size.



# Narrow margins in commodities accounting for almost half of beginning producers

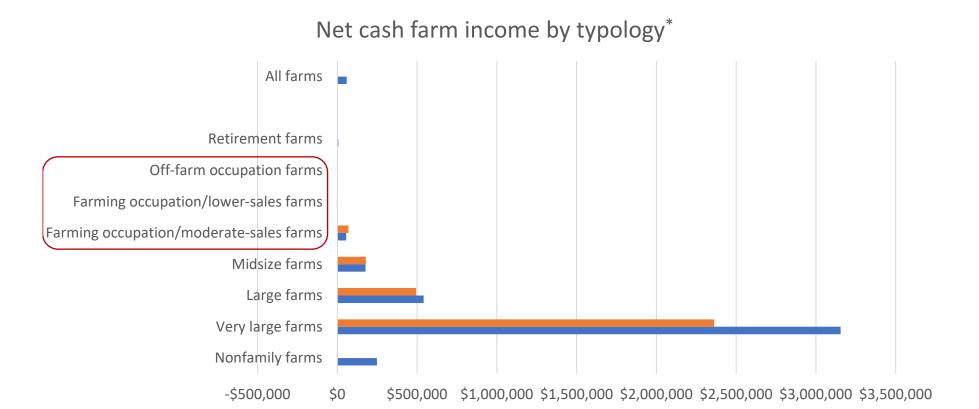
#### Net cash farm income by commodity



Source: 2023 Agricultural Resource Management Survey, USDA Economic Research Service and National Agricultural Statistics Service



## Margins especially narrow for small farms, which account for majority of beginning producers



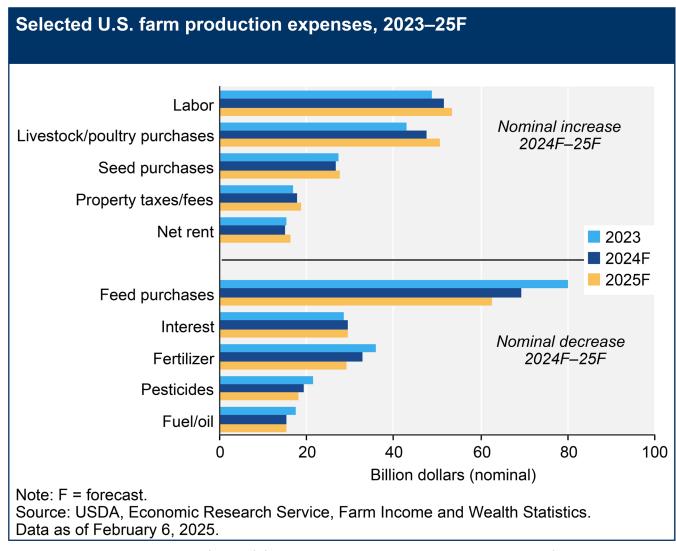
■ Median ■ Mean

<sup>\*</sup>Typologies are based on gross cash farm income (GCFI). The three circled typologies and retirement farms have GCFI less than \$350,000. Farming occupation/lower-sales farms' GCFI is less than \$150,000. Farming occupation/moderate-sales farms have GCFI \$150,000 - \$350,000. Midsize farms: \$350,000 - \$1 million. Large farms: \$1 - 5 million. Very large farms: over \$5 million. Source: 2023 Agricultural Resource Management Survey, USDA Economic Research Service and National Agricultural Statistics Service 8



## Production expenses

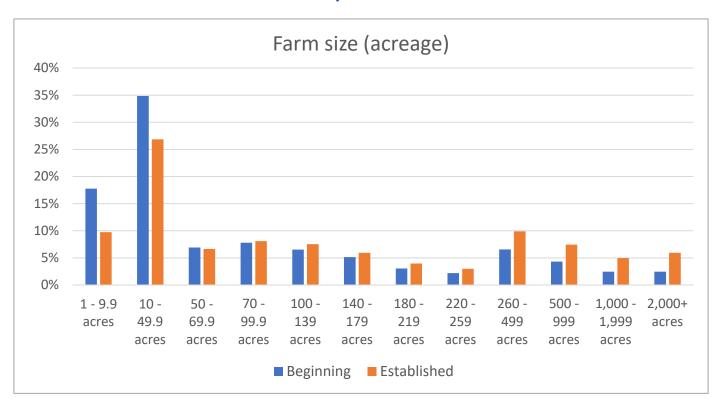
- Largest costs: labor, livestock purchases, feed, seed, fertilizer.
- Interest expenses forecast to hold steady.
- Composition of expenses depend on commodity.
- Major startup expenses not shown here: land and buildings, equipment.

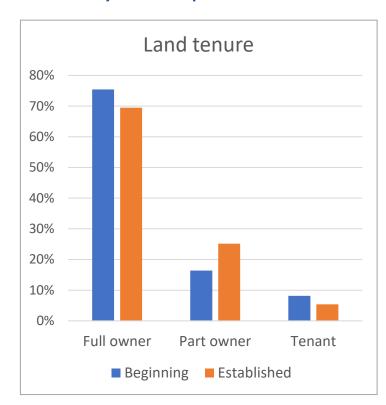




## Land: acreage and ownership

Beginning producers are more heavily concentrated in very small-acreage farms and are more likely to be full owners or tenants and less likely to be part-owners.



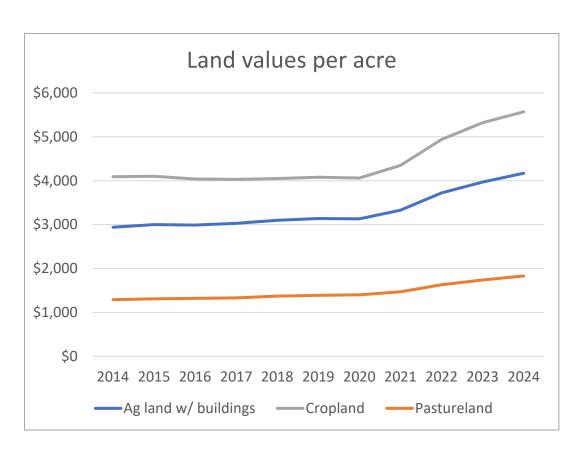


Source: 2022 Census of Agriculture, USDA National Agricultural Statistics Service



#### Cost of land

- Increases in land values make starting out more expensive. Agricultural land values (national average) have risen approx. 39% between 2014 and 2024.
  - Cropland 36%, pastureland 40%.
  - Especially large increases starting in 2021.
- ► Rent increased 13% for cropland and 30% for pastureland during this same period.



Source: June Area Survey, USDA National Agricultural Statistics Service



## Equipment

- ► Equipment can cost tens or hundreds of thousands of dollars.
- New producers are faced with buying or leasing everything upfront, whereas established producers may need to replace fewer pieces of equipment in a given year.
- ▶ Leasing lowers the initial outlay, but beginning producers may face more challenges in accessing credit.



#### Credit

- ▶ Beginning producers are more likely to face challenges accessing credit because they tend to have less net worth, collateral, and working capital and a shorter business record.
- ▶ Beginning producers on average are more likely to have debt (56% vs. 48%) and those with debt are more highly leveraged, with debt-to-asset ratios of 29% vs. 18%.\*

<sup>\*</sup>Key, Nigel and Greg Lyons. An Overview of Beginning Farms and Farmers, EB-29, U.S. Department of Agriculture, Economic Research Service, September 2019.



#### Interest expense

- In addition to increasing land values, the cost of borrowing has also risen.
  - Rates are at levels last seen in 2007.
- ► Interest rates for beginning producers are often higher than for established producers.\*

Source: Federal Reserve Bank of Chicago

Interest rates on agricultural loans, Seventh Federal Reserve District (IA, IN, IL, MI, WI) 10% 9% 8% 5% 4% 3% 2% 1% 2006 2007 2008 2009 2010 2011 2013 2014 2015 2016 2017 2018 2019 2018 2020 2020 Operating Loans ——Farm Real Estate Loans

<sup>\*</sup>Kauffman, N.S. 2013. "Credit Markets and Land Ownership for Young and Beginning Farmers," *Choices*. Quarter 2.



## Regulatory compliance costs

- Regulatory compliance costs span labor, food safety, water and air quality, pesticides, etc.
  - Composition depends on factors including State, commodity, and size.
- Small farms are more likely to be price takers and have less ability to pass on regulatory cost increases.
- ► McCullough and Hamilton (2021) surveyed a variety of crop farms in the San Joaquin Valley (California) and found that total regulatory costs increased by 265% between 2012-2018 while total production costs increased 22%.
  - Hamilton and McCullough (2024) focused on lettuce growers, found that regulatory costs increased by 1,366% between 2006-2024 while total production costs rose 44%.



## Resources for beginning producers

- ► Farm Credit System YBS programs
  - Lending programs
    - ✓ Flexible credit standards
    - ✓ Interest rate concessions and fee reductions
    - √ Specialized programs
    - ✓ Partnering with third parties (e.g., FSA's Preferred Lender Program)
  - Non-lending programs
    - ✓ Non-lending capital commitments
    - √ Educational support
    - √ Scholarships
    - √ Related Services
    - √ Grants
    - √ Marketing and Outreach
- ► FSA direct loans, guaranteed loans, and down payment program
- Farm Link and similar programs (<u>link to list of programs</u>)



#### Conclusion

- ➤ Starting out in agriculture usually involves large initial outlays, which further cuts into agriculture's already narrow margins.
- Rising land values and rents increase the barriers to entry.
- ► High interest rates have increased the cost of borrowing, and new producers may also face additional challenges in obtaining credit.
- ► There are resources for new farmers from the Farm Credit System's Young, Beginning, and Small programs as well as Federal and State governments.
- Insight into the hurdles faced by new producers informs policy discussions going forward.